

Board of Trustees  
Illinois State University  
May 9, 2008

The Board of Trustees convened at 9:00 a.m. on Friday, May 9, 2008, in the Old Main Room of the Bone Student Center, Illinois State University, Normal, Illinois. Chairperson Ommen called the meeting to order and Trustee Maitland called the roll.

The following members were present.

Trustee Jay Bergman  
Trustee Anne Davis  
Trustee Joanne Maitland  
Trustee Mike McCuskey  
Trustee Stan Ommen  
Trustee Ryan Cekander

Absent:

Trustee Betty Kinser

A quorum was declared. Also present for the public session were:

President Al Bowman  
Vice President and Provost Jan Murphy  
Vice President for Student Affairs Steve Adams  
Vice President for Finance & Planning Steve Bragg  
Vice President for University Advancement Dianne Ashby  
Assistant to the President Jay Groves  
Board Legal Counsel Carol Posegate

Others in attendance included representatives of the media, faculty, staff, and Kevin Wiand of the Campus Communication Committee.

#### **APPROVAL OF AGENDA**

Chairperson Ommen: I ask for a motion to approve the Agenda. Trustee Davis so moved and was seconded by Trustee Maitland. Motion made, seconded and vote recorded with all members present voting aye.

#### **APPROVAL OF MINUTES**

Chairperson Ommen: In your Board packet are Minutes of February 15, 2008. I ask for a motion for approval of these Minutes. Trustee Maitland so moved and was seconded by Trustee McCuskey. Motion made, seconded and vote recorded as all members present voting aye.

#### **CHAIRPERSON'S REMARKS**

Good morning everyone and thank you for coming today. I want to begin by expressing best wishes for a full recovery to Trustee Betty Kinser. As I am sure most of you know by now, Betty had a cardiac procedure a while back and she is still in the hospital and making progress. I did visit her the other evening and as you all know about Betty, she is in good spirits and she is positive and looking forward to her return to the Trustees sometime in the near future. But I would ask you to continue to keep her in your thoughts and prayers because she needs all of our help as she works with the BroMenn staff to get through this recovery.

One small point of order: You will remember that Carl Kasten left the Board following the February meeting. So we are now down to seven Trustees and even with Betty Kinser's absence, we still have a quorum so we can conduct business today as usual.

Today marks the beginning of a very exciting and fulfilling weekend for Illinois State University, and I hope everyone is making plans to attend Commissioning ceremonies and Commencement exercises today and tomorrow. The Commissioning ceremony begins today at 1:00 p.m. in the Center for the Performing Arts Theater.

The Mennonite College of Nursing ceremony will be at 4:00 p.m. today in Braden Auditorium and the College of Arts and Sciences ceremony will be at 7:00 tonight in Redbird Arena.

On Saturday, the College of Education ceremony will be at 9:00 a.m. in Redbird Arena, College of Applied Science and Technology at 1:00 p.m. in Redbird Arena, College of Business at 4:00 p.m. in Redbird Arena and the College of Fine Arts at 7:00 p.m. in Braden Auditorium.

This is the University's 149<sup>th</sup> Commencement, and more than 3,700 students are participating. Graduation is among the most important events for the University—it's not only important for students and their families—it is a wonderful experience for the faculty, staff and extended university family—so I hope you can make plans to attend at least some of the ceremonies.

I want to thank the Campus Communication Committee for sponsoring this morning's discussion hour. The recruitment and retention of a diverse student population is very important to the continued success of Illinois State, and I want to thank everyone at the University who plays a role in those efforts. It is important to us, it is if you read the priorities of the University including the Board of Trustees – it is one of our priorities and we need to continue to work on that. We need our student body to represent more of a demographic cross section than it does today and we have a lot of things going on to do that, but we have much work to continue to do. So we thank everyone who is involved in those things and certainly those who made presentations this morning who are involved very deeply.

I want to congratulate and introduce to the Board our new Student Trustee, Mr. Geno Bagnuolo, who is here with us this morning. So Geno please stand up and be recognized. We look forward to working with you starting in July. Our new Student Body President, Mr. Ted Mason, is here with us today also so thank you Ted.

Today also marks the last meeting for Trustee Ryan Cekander. We will have a resolution regarding Ryan's service as a Trustee a bit later in this meeting. Ryan it has been a joy this past year and the Board has appreciated all of your input, so thank you.

With that, I would like to ask our Trustees to share any experiences they would like us to know about since our February meeting.

Trustee Maitland – I did my Trustee-In-Residence at the College of Nursing and want to thank Dean Campbell and all of their staff for their time of interacting with me. I think that was my third time but each time through I enjoy it just as much. I did spend the month of March out-of-state so I missed a lot of activities but did watch or listen to the exciting basketball games over WJBC off of the laptop which was fun and interesting. I congratulate both coaches, Pingeton and Jankovich, and also upon returning we attended the men's basketball banquet and also the ISU Credit Union Senior Student Athletic Banquet. That was very exciting to hear the plans of the graduates after leaving ISU. A first for me was I attended the Passing of the Gavel of the Student Government Association, which was really quite rewarding to see how much time that the students give to the University, along with faculty and staff and all those involved. Also, another first I went to the candle lighting ceremony at the College of Nursing, which was very interesting. It is just exciting to attend anything here I think at ISU – I enjoy every moment of it and glad to be a part of it.

Trustee McCuskey – On February 18 I was a Trustee-In-Residence and if I start to thank everyone I met that day in Academic Affairs, we would be here a long time. It's one of those where many people came to make presentations about the different academic areas that they were involved with from different colleges, and you might say it was almost a crash course on some of the things going on in Academic Affairs. Then we went to different parts of the campus, which one of the things as a trustee, when people get you aside, they assume that we have the keys to money. There is no question that there are tremendous needs as you move from building to building on campus. Everybody would like to have their building regenerated, computers brought up-to-date and electrical improvements. It's one of those where I remember the line about government that if you have a government that gives you everything that you want, you will have a government that takes everything that you have. The one thing that I got to see that for me was a totally new experience was when you go to the second floor of the Bone Student Center and you see the TechZone – that was something that dates you real quickly. That is when you realize that the students here today are totally different form the students that we were. That was

something that I found amazing. It was interesting to see new things and that is one of the things that Joanne and all of us who are Trustees appreciate – some of this stuff is not new to us – it's our academic area that we were in at ISU. Other stuff is new buildings, buildings that need assistance, but then there are things that are totally foreign to those of us who are from the 60s and 70s that date us very quickly, which shows that ISU is doing all they can with limited resources to try to meet the student's needs. If anything I would say to all of those people that I have met at any Trustee-In-Residence that it is amazing how much this University can do with how little resources and how things would be dramatically different if the General Assembly funded the University as they have in the past, but we all know that is not going to happen, so it is amazing how we are just going to have to keep stretching the dollar and using our hard work to make things work around here. But everywhere I go I know it is working because of the great faculty. I met a lot of good people working very hard to make this a wonderful place.

Trustee Davis – I would like to thank Dean Curtis and staff for hosting an outstanding visit for me in the College of Education. Although I never had any doubt about the college the visit was really an affirmation of the on-going standard of excellence that exists in our College of Education. I am really impressed with the research efforts, which are occurring in our SEAT Center as well as the Center for Study of Education Policy. Not only does this research keep our students on the cutting edge of best practices and in tune with innovations, but it also impacts the policy that is being developed by our legislators in the state. I am just amazed of the SEAT Center being able to accommodate the large numbers that they do each year and I am certain that as our numbers grow we are going to certainly have to look at an expansion of that center as well. I think the Little Village education partnership, which is a part of the Professional Development School, is really a great program. The fact that our students are able to intern for a full year, this being in an urban center, is really an invaluable training as well as a challenge and reward at the highest level for our students and it is something that we can really be proud of. This is really important at a time when we are having difficulty staffing our at-risk schools. This program certainly does help in addressing this critical need. I would be remiss if I didn't compliment the work that is being done in our lab schools where again we can see best practices and innovative teaching occurring. As a matter of fact, I guess it was the icing on the cake, because the day that I was present, there was a Golden Apple award being presented to one of the third grade teachers, Roberta Maubach, and so I was certainly thrilled to be a part of that celebration. Again it was an exhilarating visit and I really appreciate being able to observe and see the new things that are occurring with our new College of Education. I thought, well I am an education major – what are they going to share with me, but again you are on the cutting edge and I understand why we are the leader in terms of teacher education in this state as well as nationally.

I also had an opportunity to go to a meeting sponsored by Illinois Board of Higher Education (IBHE) and I am sure that Trustee Bergman will be talking more about it, but I found it a really important meeting because they were developing a new public agenda for higher education in Illinois. There were a number of things that they had drafted and it is still in its draft stage. To mention a couple – they certainly looked at an issue that we dealt with this morning in our discussion hour and that is reducing and eliminating disparities between whites and minorities and high school completion, college participation and college completion. A great deal of time was spent discussing this theme. They also talked about addressing the issue of affordability as we look at our tuition rates increasing. The one thing that I found really interesting was one that talked about research and development at our research universities and how we can retain or recruit businesses in the region or area because there seems to be a problem in terms of while universities can in fact do the research, there is an issue of recruiting businesses to the area as well as what they termed human capital. That is employees for those businesses. We know that is something that needs to be looked at. What they were suggesting was that universities link the region and the regional priorities with whatever research development is occurring and the economic development of the area. They felt that we need to look at our regions and see what are the three top priorities and based on those three priorities somehow link what research is going to be occurring. I found it really fascinating the discussion we had about five colleges as far as trustees being present at the meeting, and I think they are planning on having an additional meeting, but Trustee Bergman will probably speak to that.

Trustee Cekander – I just wanted to say thank you to Athletics. I took a Trustee-In-Residence with them a little over a month ago. I took a little tour through Redbird Arena, saw the plans for what is going to be going on in there and the new workout facility, which was very impressive. I saw the plans for the football stadium and what it could be, what it may be and Dr. Zenger's new approach as an architect as he got a white board out and started drawing out all the things that he wanted to have happen. I also saw the plans and layouts for what Duffy Bass Field is going to look like in the next few years once it gets finished. So thank you to everyone in Athletics. I want

to say congratulations to the former Student Government Association – those who just left office – Kevin Martin is here today – as many say one of the most proactive student governments who got the most done in recent years. Also congratulations to Ted, Tim, Leslie and Geno on receiving their officer positions.

Trustee Bergman – I did my Trustee-In-Residence with the Library. Unlike other places that I have visited on these occasions, I really didn't see anything that I didn't expect to see, which I guess means that Dean Elzy has brainwashed me well over the years. Basically we all know that they have limited staff, less staff than they did before but so does everybody else. I don't think that anyone who has been there will doubt that their physical plant is in need of addition and renovation. I think we all know it is #2 on the list behind our Fine Arts buildings and so hopefully the state will make it possible for us to do something about that in the fairly new future. I also attended a performance at the Fine Arts Center of the Merry Widow and as always it was an excellent performance.

Something else you may or may not be reading about in the paper in the near future, last month I received a call from a staffer from the Chicago Tribune Editorial Board. She said she was contacting three people – Carrie Hightman, chair of the Board of Higher Education, Larry Eppley, chair of the University of Illinois Board and myself here at ISU. What she asked was my opinion on certain aspects of the renewal of the Federal Higher Education Act. The area that apparently the Tribune Editorial Board is looking at is a portion of the Act that in affect says: if the state's cut funding to universities below, I believe it was the average of the last five years, then they are going to lose some federal funds. I took the position that I was in favor of it. I haven't talked to Carrie in a while so I don't know what she said. I did see Larry a couple of weeks ago but didn't think to ask him. But the implication was in talking to this staffer that the Tribune Editorial Board was also concerned about state funding for our universities here. Now again I have not seen any editorials related to that. I expect that if they do run something, it will be when there is a little bit more happening in the legislature and they are looking at funding for higher education. As Trustee Davis and I indicated, she and I attended a meeting called by the IBHE regarding the new master plan for higher education for Illinois. This is something that the legislature, both the House and the Senate, have mandated. Trustee Davis went into a number of things that were discussed but certainly there are a lot more. Rather than to try and go over them here I would like to ask that a discussion of this master plan be put on the agenda of our next meeting. I will provide some information to the Trustees and I think we should discuss it a bit more thoroughly, and also if we want to try and influence the way things are going, we need to come to a consensus then because the next what they call the all universities/all trustees meeting is going to be either August 16 or 23. If we are going to take a position on something or at least have strong feelings on something we need to know. So I am going to ask that be put on the agenda next time and I will provide some information ahead of time.

In April I received a call on Thursday afternoon about 1:00 inviting me to a meeting with the Governor and several others to discuss higher education initiatives Friday morning at 11:00 so I had 22 hours notice, but I did contact some people here at ISU for some information and I appreciate the rapid response and the help that I got. A number of things were discussed that morning. I put forth three initiatives, one regarding the nursing situation in the state. We all know that we are short of nurses and we all know it costs a lot of money to educate nurses. There are a lot of different committees within the state looking at the problem but nobody seems to be doing a whole lot. At any event this was kind of to break through some of that so I put forth some ideas there and we will see what happens. Another initiative that I advanced was regarding special education teacher training. Of the number of professions that we in the future are going to be short of people, special ed teachers are 4<sup>th</sup> on the list – nurses are 1<sup>st</sup> by the way. I advanced an initiative, as some of you may know, special ed teachers and teacher training can get waivers from tuition and we have to honor those here. The problem is the state doesn't reimburse the universities for the tuition waivers. So I calculated that there were about \$5 million a year in tuition waivers and suggested that they could increase the desire of the universities to increase special ed teachings if the universities didn't take a hit every time they talked someone into going into special ed. If that happens, and I am not saying it is going to happen, \$5 million is not a lot even for the state, but ISU should benefit by about \$2 million. The third initiative deals with deferred maintenance items on the different campuses and keeping in mind I was not there representing ISU, I was there representing the whole public university system. Basically deferred maintenance is a problem on all 12 of our campuses. I put forth a proposal that we raid a fund that has \$200 plus million in it that was put up by Commonwealth Edison a few years ago – that we take \$20 million out and divide it up between our 12 primary campuses so everybody would get about \$1.6 million and utilize it for certain types of deferred maintenance to be administered by the Illinois Board of Higher Education. Now \$1.6 million is a drop in the bucket with respect to deferred maintenance but if it happens, its \$1.6 million more than what we have now.

The last comment I will make is that last Saturday I was the commencement speaker at another university quite some distance from here. After one of the ceremonies a lady came in and introduced herself as a retired faculty member from ISU. She indicated that her name was Margaret Kelly. She taught here 17 years and retired in 2002. She still lives locally so those of you who knew her when she taught here probably have kept in touch, but for my part being some distance from here and seeing a friendly face was nice.

Chairperson Ommen: Now I would like to turn to President Bowman for his remarks.

### **PRESIDENT'S REMARKS**

Thank you Trustee Ommen. Before I begin I would like to recognize and thank Representative Dan Brady for joining us today. I appreciate the work that you do in Springfield and your willingness to take multiple phone calls from me week by week. I want to begin by giving you a short update on Betty Kinser. Since she went into the hospital five weeks ago, Linda and I have visited several times. I just visited her yesterday and I am pleased to report she is doing much better. As we all know Betty had a very serious heart issue and underwent an extremely complex surgical procedure to repair the problem. While she still has a lot of healing to do, she is in good spirits and is talkative, eating better and continuing her rehabilitation.

She is the only patient at BroMenn that I know who received a bouquet of flowers from Senator Barack Obama, and I know she's received literally hundreds of well-wishes on her hospital care page web site. We are optimistic that she will continue to make good recovery.

I want to echo Stan's thanks to the Campus Communication Committee for this morning's program. As you know, diversity is one of the five core values of our strategic plan, *Educating Illinois*. I am proud of the progress we have made, particularly in the area of minority graduation rates. While our graduation rates for Hispanic and African American students are the second highest in the state, our enrollment for those two groups does not reflect the makeup of our state and our region. We know that we have to continue to work to build a campus environment that is attractive to members of underrepresented populations.

As you know, Dr. Sheri Everts will become our next Vice President and Provost in July. During this spring semester, Dr. Everts spent several days at Illinois State meeting with different groups and individuals, and participating in the Academic Affairs budgeting process. She even got to attend a Redbird basketball game. I know she is anxious to get into town and begin work at ISU, and the Trustees will officially welcome her during the July board meeting.

I also want to take this opportunity to formally recognize the outstanding work of our Acting Provost, Dr. Jan Murphy. The educational enterprise is, of course, the most important mission of our University, and at all times I feel completely comfortable with Dr. Murphy in charge. Jan, the University community is grateful for your leadership, and I know we will continue to benefit from your efforts in Academic Affairs. Will you please stand so all of us can show our appreciation?

This weekend, we draw the curtain on a very busy and very successful 2007-2008 academic session. This has been an outstanding year in the growth in national reputation for Illinois State's academic programs and our faculty and staff as well. Most recently, Illinois State University's College of Education and College of Fine Arts were included in the U.S. News and World Report 2008 rankings of the top graduate schools in America. The College of Education was ranked 90th and the College of Fine Arts was ranked 134th. In addition, our undergraduate programs in the College of Business were ranked by Business Week Magazine as 38<sup>th</sup> among all public universities in the country. Our MBA program also received national recognition from the Princeton Review, and our Accounting program continues its national ranking for CPA exam pass rates.

At Mennonite College of Nursing, the most recent pass rate on the Nursing licensure exam was 94-percent, compared to a statewide average of 86-percent and a national average of 85 percent.

Technology Professor Ann Gokhale and Philosophy Professor Emeritus Kenton Machina recently received a three-year, \$475,000 National Science Foundation grant to increase the number of students, especially women, African-Americans and Hispanics in computing majors. And Biological Sciences Professor David Williams received national attention for research into finding a new treatment for a debilitating parasitic worm disease that affects some 200 million people worldwide.

Every year, our faculty and staff members compile an impressive array of achievements. Among the materials in your packets today is a publication that our Media Relations Department produces several times each year in celebration of those accomplishments.

As you know, graduation signals an exodus for Illinois State University students—but not a full exodus. A busy summer school schedule on campus will be complemented by a variety of camps and other activities that will allow future college students to get an impressive look at Illinois State. We will also begin a very busy Preview ISU session that will bring our next freshman class and family members to the University.

For fall 2008, we have already received more than 14,000 applications, which is another historic high. The academic quality of our applicants is exceptional in terms of ACT scores, Grade Point Average and class rank. There are more students with ACTs above 30 than at any time in our history, and our admissions standards now top three Big Ten land-grant universities—the Universities of Iowa, Missouri and Indiana.

Meanwhile, our six-year graduation rate has jumped nearly 10 percentage points from 1995, and that rate is expected to improve even more next year, as 65.8 percent of the fall 2002 student cohort has already completed a degree within five years.

I am particularly proud that our graduation rate for Hispanic students is 56.3 percent, and our rate for African American students is over 50-percent—this, while the mean average at Illinois public universities is just 35-percent.

As I told you at our February meeting, mid-year salary increases were given to 434 professors as part of my Salary Enhancement Program. I indicated that while we still have work to do, salaries for our faculty members are moving closer to comparison group averages and are very near the averages for assistant professors. I also reported that salaries for civil service employees are very near group averages and in most cases, salaries for administrative/professional employees are at, and in many cases, above comparison averages.

Over the last two months, we have been able to address mid-year salary increases for several hundred administrative /professional and civil service employees. Thus far, the Salary Enhancement Program has added more than \$3 million in raises, in addition to the merit-based increases that are associated with the beginning of a fiscal year.

This summer will begin a very busy construction season for Illinois State. On April 18, the University held a decommissioning ceremony for Walker and Dunn-Barton Halls and our own Senator Dan Rutherford was among the speakers at that event. He lived in Walker Hall in the mid-70s, and during his remarks he reminisced about many things, including escapades I will not talk about today. Suffice it to say it was a very impressive ceremony to bring down the curtain on two buildings that housed almost 50,000 students during a combined 110 years of service.

In that space we will soon begin construction on our new \$44 million Student Fitness and Kinesiology-Recreation Center. In fact, this summer kicks off a construction and renovation period that will last literally through 2010. Almost every student, faculty, staff member and visitor will be affected during the summer and fall semesters. After these interruptions, we will celebrate three new buildings: the Student Fitness and Kinesiology/ Recreation Center, South Campus Power Plant Zone Chiller and South University Street Parking Garage Expansion. Other projects this summer include the Milner Pedestrian Bridge Surface Repair Project and the continuation of the Stevenson-Turner Life-Safety improvements.

We are working very hard to keep disruptions to a minimum. However, vehicle and foot traffic disruptions will be unavoidable, and we will communicate these disruptions and mark our progress through e-newsletter and websites.

Our new Alumni Center on north Main Street is nearing completion, and soon we will have an exciting new gateway to the campus. We are eager for our Trustees to see the new facility, so we have decided to hold our July Board meeting at the new Center. Vice President Dianne Ashby will use the pre-meeting discussion hour to lead a dedication of the facility, and we expect that to be an outstanding University and community event.

As the Illinois General Assembly works toward a FY2009 spending and revenue plan, we are all watching and providing input on what it will mean for Illinois State. Obviously, we all hope that threatened cuts to public higher education do not come to pass, although we do not anticipate additional operational spending authority for the next fiscal year. We continue to pay close attention to capital spending discussions and we will keep you updated as developments occur.

Just under two weeks ago, the Illinois State athletics family suffered a great loss, when legendary former head coach Will Robinson passed away. He was 96, and had been in ill health for several months. As you may know, Robinson was the first African American coach of an NCAA Division I men's basketball program, after former ISU Athletics Director Milt Weisbecker hired him in 1970 at the age of 60.

With three sports left to be completed, the ISU Athletics program is currently leading the Missouri Valley Conference in the All-Sports Trophy race. If the Redbirds hold on, it will be the school's first All-Sports Trophy since the 2000-01 season and the 11<sup>th</sup> overall since joining the Valley in 1982.

The Redbird women's golf team aided the run for the All-Sports Trophy by capturing its Valley record ninth conference championship. With the win, the Redbirds earned an automatic bid to the NCAA Central Regional in Austin, Texas.

ISU student-athletes also continue to win over the community. For the third-straight academic year, Redbird student-athletes have contributed over 2,000 hours of community service.

With that, I would like to ask to the podium Kevin Wiand of the Campus Communication Committee.

#### **CAMPUS COMMUNICATION COMMITTEE**

Mr. Wiand: Good morning. The Campus Communication Committee would like to thank the faculty and staff from University College, Diversity Advocacy, University Housing Services, and the College of Education who collaborated in the discussion hour presentation this morning. They shared some of the things we are doing at Illinois State to increase retention and graduation rates among students of color.

This is a good time for the university to develop an institution-wide plan to address the diversity aspects of Educating Illinois and to recommit to graduating students who will be fully able to adapt to the challenges of a diverse workforce and global economy. The presentation coincides with transitions in academic leadership, as we welcome Provost Sheri Everts to campus July 1, and adopt the University's updated strategic plan. These important events provide opportunities to examine challenges, refocus on goals, and implement creative, effective practices that support our continued commitment to diversity.

The Campus Communication Committee supports the new and updated *Educating Illinois*. We encourage the Board's endorsement of *Educating Illinois 2008-2014: Priorities for Illinois' First Public University*.

The CCC would like to thank Ryan Cekander for his service as student trustee. We look forward to welcoming new student trustee Geno Bagnuolo.

There are several financial authorizations before the Board today. We appreciate the University's efforts to keep increases in tuition and fees as modest as possible, knowing that the state's contributions are uncertain. As an institution, we're doing our best to keep quality higher education affordable.

We are pleased that Illinois State University continues to receive national attention, including recent rankings for graduate programs in the College of Fine Arts, the College of Education and the MBA program in the College of Business.

The CCC would like to acknowledge the contributions of those individuals recognized by the Facilities Naming Committee, Jean M. Borg and Dr. Sol Shulman. In addition to their accomplishments and dedication mentioned in the facility naming resolutions, Dr. Shulman served several years as a dedicated member of the Academic Senate.

President Bowman: Thank you Kevin. Now, I would like to call to the podium Mr. Phil Adams, to provide a legislative update.

### **LEGISLATIVE UPDATE**

Mr. Adams: Good morning. I have a couple of substantive bills that I wanted to mention. One of them has been around for at least three years and we keep trying to fight the fight. Harper Community College again has their proposal in to be allowed to grant a baccalaureate degree. The plan as it currently sits is a pilot project. As you know we have fortunately avoided this for the last couple sessions. It is sitting in the Senate. There are other community colleges, most notably the College of Dupage, which has recently endorsed this concept at one of their board meetings. So our position that this is the nose of a rather large camel down the road is probably on target, so we are going to continue as we can to hold this off. We were successful yesterday in a committee. In the Senate, this package which you might think would go to higher ed in fact has done that twice unsuccessfully and was switched to another committee. It is possible that some of the sponsors weren't fully aware of the relationship between Carl Kasten and Senator DeMuzio, but we were fortunate to hold that in committee with a vote of five to four yesterday. They may take another run at it next week, so we are trying to keep those efforts up to keep that at bay for as long as we can.

There is another bill that passed the House 112-2 that we are against. That bill we think inadvertently would have caused us not to be able to use certificates of participation as a funding mechanism once it became law. The bill was put in originally because of some action that the University of Illinois took regarding a lease beyond that time period when the board that deals with those things and several members of the legislature thought it was appropriate but they caught certificates of participation in the net with that. We have had several meetings with the Senate sponsor and he has agreed to an amendment that would solve this problem for us. Along with that, our amendment, we have shared that with U of I and we have tacked on something that would take care of their problem, but we have done it in a way so that they certainly severable and they and the sponsors are aware that our interest is in the ability to do COPs. Dr. Bragg has informed that it is quite a cost savings to the University, especially on this first issue that we are going out with. Many universities have used this and it is something that we need quite a bit. This may be our lucky month. The sponsor in the House happens to be Representative Gary Hannig who many of you know handles budget negotiations for the Speaker but also has a long-term personal relationship with Carl Kasten we have enlisted Carl's efforts in lobbying twice this month and we are guardedly optimistic that this is going to work out. I would also like to give thanks to the folks from Chapman and Cutler, particularly the Ms. Bacon who was here at our last meeting when we discussed the financing for that facility. She has worked with us throughout this project on the technical terms of our amendment and met with the Senate sponsor and some other people that have relationships with him when we got them to agree to our language. So we got a lot of help on this project from them.

In terms of the budget I should say that we had our normal House budget hearing some time ago but two weeks ago Dr. Bragg and I had a second meeting with Chairman Miller and Representative Brady's committee and it was one of the more pleasant ones because we were asked to come to it to discuss what we might do if they were to give us extra money this year. I think what will happen in terms of the operating budget is that the House will probably sometime before the end of the fiscal year pass a budget for state government and adjourn the session. My personal opinion is the Senate probably won't go down that path. At that point we will have to see what the Governor's office does. They in the last couple of years have had quite a string of special session requests so it would not be too far fetched to see that happening in terms of the operating budget. I think in that part of it, we are a long way from having some kind of resolution. The deficit admitted is someplace between three-quarters of a billion and something a little over that. No one has a plan to deal with that at this point. So in terms of operations I don't think we are much better off at this stage of the game than we were a year ago and we all know how that didn't work out.

In terms of capital I believe that next week will see an announcement regarding a task force that the Governor put together to promote a capital plan. There has been several meetings and I was a member of one of the sub-committees and we had two or three meetings to talk about the funding side of it. There are about three issues – one if the size of the plan. The smallest number I have seen is about \$18 billion and I think the administration would like to see that more in the \$25 billion range. Within that, however, you have to keep in mind that a large part of that money is for DOT and transportation related expenditures and included in that final number would also be federal monies that would match some of those monies on the transportation side. I don't think there is a great

debate or a lot of negativity in terms of a bill being needed – the size of it perhaps. But that part will be the easiest to work out. The second biggest problem is a funding package. There are multiple ideas. The Governor's office is again floating kind of an amended version of leasing a portion of the lottery to a private sector operator. That might bring in something on the order of \$10 billion. The beauty of that plan is that money comes if not instantly – virtually instantly. Any other funding mechanism is going to be sometime down the road before the money actually gets into the pipeline. There are some people who support that. There are a couple of the caucuses who haven't, but I think that when we see the plan that Speaker Hassert and President Poshard puts out next week, that will be part of their funding mechanism. There are also proponents of major gaming expansion. I would say that at this point Representative Cross is still supporting some facility in Chicago and maybe some expansion for the existing operators. There probably is an equal amount of resistance to that. I think the House majority is willing to support but not something that grand. The Senate Majority Leader last week or the week before decided that he wanted to support a major income tax increase of \$6-8 billion. I am not sure what that is all about. We have the Governor five years in the row saying he will veto an increase in sales tax. So I guess what I am trying to say is we are no place on funding at this point and we have to resolve that obviously and coming up with the list of projects, but that is always the easiest part.

The third problem and the biggest problem we have is a trust problem. I think we have a lot of members who will support a funding package, they will support a bill with projects in it but they are very, very concerned about finding some way to insure that when they vote for the funding part of it and they vote for projects for their districts that those projects are ultimately going to be released. There was a meeting yesterday to discuss perhaps some structural substantive legislative solutions to that – to lock the administration into actually coming forward with projects that got to the desk and got signed. I think until we take care of that third part of it we are not going to get this thing passed. The others can ultimately be worked out – they always have been. And the administration is doing some things trying to promote the trust factor. There are projects – although we haven't had a capital bill for years, there are capital monies in other parts of the budget. Recently some of those for all four of the caucuses have been mysteriously moving forward at an accelerated pace. So hopefully that will help the situation, but I think we are a long way from getting that done.

The good news on that is running through the end of the fiscal year deadline and the imposition of a 3/5 vote is fairly irrelevant because you have to have 3/5 vote for almost any of these revenue issues and you have to have it certainly for any kind of bond authorization increase. So the time factor is probably not all that important to us. So that is kind of where we are or aren't.

Trustee Bergman: Is there any chance that we are not going to get all of the funding that was originally promised us for the current fiscal year?

Mr. Adams: Is there a chance? Yes.

Trustee Bergman: A realistic chance?

Mr. Adams: I don't think so. I am admittedly more optimistic than some of the folks that are in this business and I think there are some structural issues involved there. There has been discussion about – it's called the 1/12<sup>th</sup> kind of concept and this is something they have put into other budgets in the past where you are only suppose to be able to access 1/12<sup>th</sup> of that GRF dollar each month for the whole year. They have discussed withholding some monies that are sitting that we have not obligated from this fiscal year sitting in the Comptroller's office. To do that they would have to have – they being the administration – they would have to have an agreement with Comptroller Hynes that he would do that and if he did it the political heat certainly would fall his direction. The other thing is we – we being higher ed in this case – have not all reduced those numbers at the same rate. So there are people who being generous would not be able to participate in the reduction because they have already spent most of that money. That would be another difficult thing put on those of us who aren't at that point. So I am guardedly optimistic and I think our plan is to press forward as if we are going to have those monies available.

President Bowman: And we are in that group of institutions that have expended most of our GRF.

President Bowman: Thank you Phil I have no Reports this morning. With your approval Trustee Ommen, I will move to today's resolutions.

**ACTION ITEMS:**

Resolution 2008.05/10: *Educating Illinois 2008-2014: Priorities for Illinois' First Public University.*

Trustees, you have in your materials the *Educating Illinois* document. Since the update you were given at the February meeting, the final version of our strategic plan has been reviewed and endorsed by Illinois State's shared governance constituencies. Before I ask for your endorsement, I want to again thank you, on behalf of the entire University community, for your guidance through the Board of Trustees 2014 Vision Statement. Your materials indicate how *Educating Illinois* is aligned with the goals in the Vision Statement, so again, we appreciate your leadership. I also want to thank every member of the University community who contributed to this edition of *Educating Illinois*.

This document is probably the most important example showing that shared governance thrives on our campus. As you read about public universities in this state and around the nation it is clear that shared governance is not as healthy as it could be on all campuses. I am proud to say that the role of shared decision-making is extremely healthy on this campus. Finally, I want to thank members of the *Educating Illinois* Coordinating Team, and in particular, team leaders Deb Smitley and Jan Murphy. The group logged literally thousands of combined hours in researching and assembling this strategic plan.

Deb and Jan...and any members of the coordinating team that are present today...could you please stand for recognition? Thank you. Trustees, I ask you approval of this resolution.

Chairperson Ommen: Is there a motion for approval? Trustee Cekander so moved and was seconded by Trustee McCuskey. Any discussion? Motion made, seconded and vote recorded as all members present voting aye.

Resolution 2008.05/11: Authorization to Spend FY2009 Appropriations

If indeed the University has any FY2009 General Revenue Funds by July 1, then this resolution will allow the University to spend its appropriation starting July 1, since the Board will not meet again until July 25. I ask your approval of this resolution.

Chairperson Ommen: Is there a motion for approval? Trustee Davis so moved and was seconded by Trustee Maitland. Any discussion? Motion made, seconded and vote recorded as all members present voting aye.

Resolution 2008.05/12: FY2009 Student Tuition, Fees and Room and Board Rates

As you know, tuition and fees are among the most important factors affecting access to and affordability of higher education. Illinois State is very sensitive to students' and their families' investment in a college education, and I am gratified that publications such as *Kiplinger's Personal Finance* has ranked Illinois State among the 100 Best Values in Public Higher Education in the country four straight times.

I also want to remind you that for 70 percent of our students, tuition will not increase at all, because of the four-year guaranteed tuition rate for undergraduate students. In proposing tuition rates for new students in FY2009 we have followed Board policy to ensure our rates are competitive with other senior public universities.

For new in-state undergraduate students, we are recommending \$256 per semester credit-hour for the 2008-2009 academic year. This rate is \$23 more per semester credit-hour than is charged new in-state students in 2007-2008.

For new out-of-state undergraduate students, we are recommending \$468 per semester credit-hour for the 2008-2009 academic year. This rate is the same as was charged new out-of-state students in 2007-2008. Holding out-of-state tuition constant for the next academic year will bring the ratio of out-of-state tuition and in-state-tuition closer to the appropriate subsidy, and contribute to our priority of attracting more out-of-state students.

Last fall, the University also implemented an Academic Facilities, Technology and Infrastructure Assessment. The assessment was for new and future students only, and the rate was \$9 per student-credit-hour. The revenue from this assessment is dedicated to several deferred maintenance aspects of academic related facilities, such as new roofs for Cook and Edwards Hall, and for infrastructure upgrades to protect the security of our network services.

The assessment generated approximately \$1.3 million for this fiscal year. The projected FY2009 revenue is \$2.4 million. That amount will increase each year under the Truth-In-Tuition program until all four classes are assessed.

For in-state graduate students, we seek your approval for \$204 per semester credit-hour for the 2008-2009 academic year. This rate is \$10 more than semester credit-hour rates for 2007-2008. The four-year guarantee does not apply to graduate tuition rates. For out-of-state graduate students, we seek a charge of \$424 per semester credit-hour for the 2008-2009 academic year. This represents a \$20 increase over 2007-2008 rates.

For mandatory fees, the University requests authority to charge mandatory fees to all new students, including new and continuing graduate students, of \$60.40 per semester credit hour. This rate is \$3.49 more per semester credit-hour than is charged students new to the University in fall 2007.

The University also requests authority to increase the off-campus outreach fee assessed for courses offered off-campus over the Internet to \$60.40, an increase of \$3.49 per semester credit-hour.

For room and board, the University requests authority to increase room rates by 11.2 percent and dining rates by 6 percent. As you know, Illinois State embarked on an aggressive Long-Range Housing and Dining Plan designed to address infrastructure needs of our residence halls and offer more attractive and up-to-date facilities for our future students. Implementation of this plan requires a significant investment of resources. In accordance with Legislative Audit Commission guidelines, no state funds or other dedicated student fees may be used to implement the plan, so financial support must come from housing and dining. I ask your approval of this resolution.

Chairperson Ommen: Is there a motion for approval? Trustee McCuskey so moved and was seconded by Trustee Maitland. Is there any discussion?

Trustee Bergman: This is crude economics but the way I look at it is if you take a look at the undergraduate tuition rate – went from \$224 to \$256 for an increase of about \$32/hour. At first when I saw that I was somewhat concerned, but then doing the math, that is an increase of about 14 percent but again keeping in mind it is fixed for four years, that is about the same as a 6 percent increase per year if you increased it every year. So we are in effect increasing tuition 6 percent and we are not getting any more money from the state – our tuition revenue is a little higher than the state revenue that we got – so in reality we are looking at an overall revenue increase of about 3.5 percent if you were to look at this as being representative. Again, there has been different amount every year so it is not exact, but considering we have been giving 2.5-3.0 percent raises and again the crude calculation is about 3.5 percent increase in revenue utilizing the numbers that I did, it is unfortunate that we have to increase tuition again but that is what we have to do for the situation that we are in.

Trustee McCuskey: To follow up with what Trustee Bergman said, he is right. Basically what we are doing is putting the cost of living of the faculty members on the backs of the students because there is no other place to put it because the General Assembly is not giving us any money increase and we all know that the General Assembly in real dollars has been a rapidly declining source of revenue as a percentage of the University, so we are just forced to do this as is every other university in the state is and that is a very sad fiscal reality for higher education. For those of us who started here in the 60s when it seemed like new buildings and growth of this university was a state priority – now it seems that it is an afterthought.

President Bowman: When you factor in the loss of state support in terms of the decline in our appropriations since 2002 as well as the payments that we make on behalf of the state, we have lost \$100 million in state support since 2002.

Trustee Bergman: Now this is something that is a good topic for us to discuss at our next meeting when we are talking about this master plan because this is one of the issues that has come up with different groups – basically transferring the obligation for education to the students from the state. I might add that there are several groups of interest holders that are dealing with this master plan, and includes a number of members of the legislature and they have been showing up for the meetings. Anyway I think this is something when we discuss this in July, maybe some feelings that we want to make sure that everyone gets.

I have one other question. I am looking at the room and board rate – the dining rates increased by 6 percent. We all know the price of food has gone up quite a bit lately so I will ask Vice President Bragg – with the increased in the price of the food are we going to be alright with the 6 percent increase in the dining rates.

Dr. Bragg: Yes.

President Bowman: There have been some media reports about institutions during this academic year that have absorbed price increases of several hundred thousand dollars because of the steep increases that have occurred transportation during this year. Of course we fix this rate at the beginning of the year not knowing what will happen to prices going forward and anecdotally some places have eliminated cherry tomatoes and other kinds of cost savings, so I think our dining staff has done a pretty good job of trying to figure out how to keep our costs as low as possible even though prices are rising rapidly.

Trustee Cekander: Seeing the freeze in tuition and trying to explain it to my peers and help them understand that this in the long run is helping them rather than raising tuition each year, in sometimes difficult. Once you get all this background information it does make sense so I am completely behind it.

Chairperson Ommen: Motion made, seconded and vote recorded as all members present voting aye.

#### Resolution 2008.05/13: Authorization to Renovate and Improve Watterson Dining Commons

The Watterson Dining Commons was last remodeled over ten years ago, and that renovation only addressed seating and serving areas. As part of the Long-Range Housing and Dining Plan, the University requests \$7 million for architectural, consulting, engineering and construction costs. The project includes the upgrade of the mechanical, electrical, plumbing and lighting systems; replacement of windows and roof; and rehabilitation of the exterior and façade. In addition, the kitchen, serving and seating areas will be upgraded and reconfigured to increase efficiency and work flow. The source of funds is bond revenue repair and replacement reserves. I ask your approval of this resolution.

Chairperson Ommen: Is there a motion for approval? Trustee Davis so moved and was seconded by Trustee Cekander. Any discussion? Motion made, seconded and vote recorded as all members present voting aye.

#### Resolution 2008.05/014: Authorization for Increase in Pharmaceutical Blanket Order

Illinois State currently has a contract with HD Smith to furnish pharmaceuticals for the University's Student Health Service Pharmacy. This resolution seeks your approval to increase the blanket purchase order for the current fiscal year by \$250,000 for a total of \$850,000, and to set the FY2009 order at \$1,250,000. I ask your approval of this resolution.

Chairperson Ommen: Is there a motion for approval? Trustee Cekander so moved and was seconded by Trustee Maitland. Motion made, seconded and vote recorded as all members present voting aye.

#### Resolution 2008.05/15: Approval of Memorandum of Understanding Between Illinois State University and Illinois State University Foundation

This is a standard resolution that we do every year for approval of the Memorandum of Understanding between Illinois State University and the Illinois State University Foundation. This memorandum spells out the relationship between the University and the University Foundation, and will allow for flexibility as a long-term financial

contract is drawn for the two organizations. At the July meeting, we will bring to you the formal contract between the University and Foundation for services provided. I ask you approval of this memorandum.

Chairperson Ommen: Is there a motion for approval? Trustee McCuskey so moved and was seconded by Trustee Davis. Any discussion?

Trustee McCuskey: Just a point of order, Chair Ommen and Trustee Bergman are both on the Foundation Board so I am directing this to legal counsel – is there any conflict of interest for them?

Ms. Posegate: I would recommend for each to abstain from voting.

Trustee McCuskey: Does that then mean that the rest of the Board present must vote unanimously or it fails to have an adequate number of the Board to pass?

Ms. Posegate: That is true.

Chairperson Ommen: Trustee Bergman and I have not voted in the past on this issue. Any other comments? Motion made, seconded and vote recorded as Ommen and Bergman abstaining and all other members present voting aye.

#### Resolution 2008.05/16: Authorization to Name the Center for Reading and Literacy

Later this year, the University is planning an official ceremony to name the Mary and Jean Borg Center for Reading and Literacy in recognition of Jean Borg's contributions to enhance the work of the Center and support education at the University.

Jean Borg has also established the Jean M. Borg Endowed Scholarship for a student who plans to teach in the Biological Sciences area, as well as the Mary R. Borg Endowed Presidential Scholarship and the Jean M. Borg Endowment for Campus Enhancement. I ask your approval of this naming resolution.

Chairperson Ommen: Is there a motion for approval? Trustee Davis so moved and was seconded by Trustee Maitland. Any discussion? Motion made, seconded and vote recorded as all members present voting aye.

President Bowman: I think that item reflects the success we have had with fundraising. The University has already raised over \$8 million this year and it is quite possible that we could get very close to \$10 million in gifts before the end of the fiscal year. It has been a good year.

#### Resolution 2008.05/17: Approval to Name the Science Building Laboratory Atrium

It is no understatement to say that Dr. Sol Shulman is a living legend, and one of the most beloved members of the Illinois State University family. He was raised in the Soviet Union, and as a Russian Partisan fighting the Nazis, was awarded the Partisan Warfare Medal for heroism.

Dr. Shulman came to Illinois State in 1969 as Department Chair and Professor in Chemistry. His efforts, along with those of former President Tom Wallace led to the construction of our Science Laboratory Building, which opened in 1997. Even though he retired in 1992, Dr. Shulman served as a consultant to the construction. He personally designed cabinets and safety fume hoods for the building and was a daily presence on the construction site. Pending your approval of this resolution, we plan to honor Dr. Shulman at 2:00 this afternoon, when we name the Science Laboratory Building atrium in his honor. Dr. Shulman is with us this morning—will you please stand for recognition? Trustees, I ask your approval of this resolution.

Chairperson Ommen: Is there a motion for approval? Trustee Bergman so moved and was seconded by Trustee Davis. Any discussion?

Trustee McCuskey: Yes. My comment to Dr. Shulman is it is a well deserved honor and it is also nice that we do not have a policy of naming people only after they have passed from this earth – it is nice to recognize people so that they can enjoy it along with their family and friends.

Trustee Bergman: I would say that the wording in the last paragraph of the resolution that indicates what he did, if anything, understates the effort that he put in with respect of the construction and design of the Science building.  
Chairperson Ommen: Motion made, seconded and vote recorded as all members present voting aye.

President Bowman: Trustee Ommen, I will now turn things over to you for the final resolution.

Resolution 2008.05/18: Recognition of Student Trustee Ryan Cekander

Ryan, before I ask for approval of this resolution, I just want to say that on behalf of the entire Board, including former Trustee Carl Kasten, it has been a pleasure to work with you over the past year. You have been a real active member of the Board and we appreciate your participation. This has been an exciting year for Illinois State University and you played an important role in many ways, including the finale of our Sesquicentennial celebration, drafting of the Board's Vision 2014 Vision Statement, revisions of the University's strategic plan and, of course, your great support of Redbird Athletics. I know that President Bowman has appreciated your input and advice, and I know that the University has benefitted from your participation in Trustee-In-Residence programs.

The service of the student trustee is not always exciting—but it is always very important—and I want you to know how much we appreciate the excellent work you have done on behalf of the University. And so for these and so many other contributions you have made, I request Board approval of the following resolution:

Whereas, Ryan Cekander was selected by his constituents at Illinois State University to represent their interests as a member of the Board of Trustees of Illinois State University, and

Whereas, Ryan Cekander ably discharged that responsibility, while at the same time keeping in mind the interests of all of the people of the State:

Therefore, be it resolved that the Board of Trustees of Illinois State University expresses its deep appreciation to Ryan Cekander for his service on the Board and for his success in all future endeavors. I ask for your motion to approve. Trustee Maitland so moved, and was seconded by Trustee Bergman. Motion made, seconded and vote recorded as all members present voting aye. Ryan we have a permanent copy of this resolution for you that I will hand you. Congratulations.

That concludes our business for today. Thank you all very much for your attention. I would now entertain a motion to move into Executive Session for the purpose of considering the appointment, employment, compensation, discipline, performance, or dismissal of specific employees pursuant to 5ILCS, Section 120/2 (c)(1); collective negotiating matters between the University and its employees, 5ILCS, Section 120/2 (c)(2); litigation which has been filed and is pending before a court or administrative tribunal, as allowed in 5ILCS, Section 120/2 (c)(11); and the purchase or lease of real property as allowed in 5ILCS, Section 120/2 (c)(5). Is there a motion? Trustee Davis so moved and was seconded by Trustee Cekander. Motion made, seconded and vote recorded as all members present voting aye.

We will now move into Executive Session. At the close of Executive Session, the Board will reconvene in public session only for the purpose of adjournment.

At 12:17 pm a motion to return to public session for the purpose of adjournment was made by Trustee Cekander and seconded by Trustee Davis. The vote by roll call was unanimous. At 12:18 pm the meeting was adjourned; the motion to adjourn was made by Trustee Maitland and seconded by Trustee McCuskey. The vote by roll call was unanimous