# MINUTES Board of Trustees of Illinois State University May 12, 2017

Donahue: I will now call the May quarterly meeting of the Board of Trustees of Illinois State University to order. I note for the record that notice of today's quarterly meeting was posted in accordance with the Illinois Open Meetings Act and that the public has been notified of the date, time and location of this meeting. Board Secretary Louderback, would you call the roll?

The following members were present:

Trustee Churney

Trustee Dobski

Trustee Donahue

Trustee Jones

Trustee Louderback—present

Trustee Rauschenberger

Trustee Rossmark

Trustee Powers

Absent: None

A quorum was declared. Also present for the public session were:

President Larry H. Dietz

Interim Vice President and Provost Jan Murphy

Vice President for Student Affairs Levester Johnson

Vice President for Finance and Planning Dan Stephens

Vice President for University Advancement Pat Vickerman

Board Legal Counsel Jane Denes

Board/University Liaison Rachel Hatch

# APPROVAL OF AGENDA

Donahue: Thank you Secretary Louderback. You have before you the agenda for today's meeting. Could I have a motion and second to approve the agenda? Trustee Rossmark so moved and seconded by Trustee Rauschenberger. Motion made, seconded, and vote recorded as all members present voting aye.

#### APPROVAL OF MINUTES

Donahue: You also have before you the Minutes of the quarterly meeting from January 13, 2017, and the special meetings from February 17, 2017, and April 8, 2017. Could I have a motion and second to approve those minutes? Trustee Churney so moved and seconded by Trustee Jones. Motion made, seconded, and vote recorded as all members voting aye.

# **PUBLIC COMMENT**

Donahue: Thank you. Next on the agenda is Public Comments. First on the list is Angela Scott who wishes to address us. Just a reminder—the Public Comment procedures can be found on the Board of Trustees website. Is Miss Scott here?

Scott: Good morning Illinois State University Board of Trustees, leadership, and guests. My name is Angela Scott. I am a citizen of the State of Illinois.

I want to start by thanking Illinois State University. I was a third-generation employee here. My grandmothers retired from ISU – one a janitor and one a cook. My parents retired from ISU, both janitors. ISU has truly provided work to my family for three generations. I was the first to earn an informal education.

Board of Trustees Illinois State University – Minutes

At Illinois State University I learned about computer software, budgeting, organizational skills, politics, writing, and the importance of critical thinking and transferable skills. I gained an appreciation for music and musicians. I learned about the difficulties of poverty through student theater, composition papers and the homeless student who worked in the Provost's Office and was let go because of absences.

I learned to finesse words and numbers to say things that sounded good yet lacked enough detail to ever hold anyone accountable for the half-truths and what ultimately became lies. I learned to hide millions of dollars from students, employees, and the general public while pretending there was nothing.

I learned to be quiet or lose my job after witnessing an administrator tell a student reporting sexual victimization by a faculty member that if she pursued the filing her life would be difficult and I saw first-hand that the administrator was correct as a positive recommendation for that faculty member was sent on to another university.

I learned to say key phrases to impress donors and leadership. I learned that it is okay to be racist or homophobic if you do it in private with people who you think, because of their race or religion or sexual orientation, are like minded. I learned that laws do not apply to important people.

But the biggest, most horrifying lesson I learned was that an individual unable to pay for a four-year degree in a system rigged to perpetuate inequality and oppress anyone who questioned it, does not have the same freedom as an individual who could pay for that four-year degree. If you don't believe me check out the well-written guest commentaries in The Pantagraph written by ISU leadership. Somehow by the benefit of tenure they not only receive funding from taxpayers (educated or not), they are uninhibited by fear of losing a job, and they get to be heard. Which, until today, was not an option at an Illinois State University Board of Trustees meeting.

The Board of Trustees and leadership have power. You have the resources and ability to change higher education. You can begin to remove the hurdles of oppression and deceit that are part of the fabric at Illinois State University and within higher education.

Listen to individuals who are different. Instead of convening a meeting of well-paid professional individuals with PhDs to figure out why enrollment is down, convene focus groups of individuals who came and could not finish. Listen to the reasons why the task was insurmountable.

Listen to individuals who want to come, but because of financial hardships or lack of family support will not be attending ISU.

Instead of hiring the administrator's children to work in leadership offices, hire them to work in kitchens with students receiving work study allowing them to become aware of the struggles of their fellow students. Instead of hiring students who are friends and family of the administrators for office jobs, intentionally hire students that are at the most risk of not making it through their first year of college so that the members in leadership begin to see firsthand the very real struggles of students.

Do not allow faculty members who scream about their expertise in the study of sociology to take up residence in your mind and ignore the experience and expertise of students, faculty, and staff who have studied, up close and personally, the hardship of poverty for their entire lives.

Do not brag about diversity, yet fail to provide it to your students.

When underrepresented students, faculty, or staff report racism, sexism, sexual assault, illegal treatment, unethical behavior or express to you their very real fears – listen to them, do not marginalize them.

Use the resources at your disposal to meet these challenges rather than hide them. You are powerful. You have a freedom with that power, a freedom that I and many others do not have and I am here today asking you to share that freedom with everyone in this community. Thank you.

Donahue: Thank you Miss Scott, are there any others who would like to make a public comment today? Donahue: Good morning, everyone. I would like to begin the morning by offering a note of thanks to Dr. Willy Hunter, who spoke at today's Campus Communications Committee Pre-Meeting Discussion Hour. It was great to hear about the initiatives of the Center for Mathematics, Science and Technology, and we wish them success in the upcoming Summer Research Academy.

I know I speak for all the Trustees when I express my excitement for the Commencement and Commissioning ceremonies today and tomorrow. This is the culmination of the work of so many at Illinois State. And it is always an honor for the Board to witness thousands of bright and talented students walk across that stage. Personally, I can tell you that as a trustee it is my favorite event. I try my best to attend all of the commencement. What's exciting for me is seeing 70,000 people who for that two-hour period forget about all problems of the world...and the world is good. And any personal challenges they are faced with are gone, and there is so much pride and excitement and it's just a wonderful experience. My fellow board members will also experience it and have similar thoughts as well.

Commencement is a cornerstone of tradition at Illinois State. I know several of my fellow Board members witnessed the dedication of a space where traditions can be celebrated. The new Redbird Plaza behind Fell and DeGarmo halls is certain to be a gathering point for students, alumni, and friends of the University. I want to thank student Trustee Ryan Powers as it relates to Redbird Plaza. Ryan's leadership quite honestly is one of the main reasons that that plaza exists, and while there was a dedication what we have to remember is that the plaza is going to be there for the test of time for all students of Illinois State – past, present, and future – to enjoy and marvel. Ryan, thank you for your hard work to make that a reality.

My thanks also to President Dietz for hosting the trustee dinner last night. It provided a chance to connect with present and former Trustees who have helped to build a tradition of greatness at Illinois State. The evening also gave us the opportunity to bid farewell to Student Trustee Ryan Powers, who will be graduating tomorrow. We'll take a moment to celebrate Ryan's contributions a little later on today.

We have quite a few resolutions on the docket today, so I'll turn things over to President Larry Dietz for his remarks.

Dietz: Thank you, Trustee Donahue. I would also like to offer my thanks to Dr. Hunter and all those who work with the Center for Mathematics, Science and Technology, or CeMaST, as we like to call it. The center is an active part in stimulating and celebrating research in the fields of science, technology, engineering and mathematics. It also is a partner in the state, helping to develop curriculum and inspire K-12 students to see themselves working in STEM fields. CeMaST is truly an asset to our University.

It was a pleasure to help dedicate the Redbird Plaza yesterday. The centerpiece of the plaza is certainly the new bronze bust of our Redbird, designed by local artist Rick Harney. For me, the plaza will always be a reminder of the work of Jude Boyer, who retired as a vice president of Student Affairs from Illinois State in 2000. Jude was a valued colleague and friend of mine when I was in the student affairs field for 30 years and I knew her well before I came to Illinois State University. Everyone who knew her knew how hard she worked for the benefit of students. Upon her death in 2012, she bequeathed a gift to the University which ignited the idea of Redbird Plaza. Jude was a fervent supporter of student leadership opportunities, and her passion for the Student Government Association is legendary. The new, beautiful plaza is a testament to her work, and the work of student leaders. I might also say that she was the architect of making sure that our individualized attention value permeated this environment for students all the way to commencement. For those of us who get to greet every student as they come across stage...Jude was the architect of that, making sure that individualized attention allowed every student to come across the stage and shake the hands of their supporters.

We have with us today a student leader who is no stranger to campus government. Zach Schaab is the Student Trustee for the 2017-2018 academic year. No one can really replace Ryan, but he will do his best to fulfill that role and he will be sworn in during the July meeting. Zach is a junior finance major from Waterloo, Illinois. He served as Student Body Vice President last year and has been involved with Student Government Association for more than three years. And I learned fairly recently that he's a heck of a golfer along with Ryan Powers because we decided that we would have an incoming and outgoing golf match between the three of us as another new tradition and the

person whose score was the highest got to buy dinner...and I think you know who that person was that bought dinner. Zach—would you stand and be recognized?

I'd like to make another introduction and welcome our new Vice President of Finance and Planning Dan Stephens. Dan took the reins when Greg Alt retired at the end of April. Most recently, Dan served as the associate vice chancellor of finance for the University of North Texas System in Dallas, with three universities and more than 42,000 students. He helped oversee a major administrative restructuring of the system and held senior leadership responsibility for financial reporting and financial services. Dan—could you please stand for recognition?

Also here today is Al Azinger, acting dean of Illinois State University's College of Education. Al came out of retirement to spend the last year filling the post while Dean Perry Schoon participated in an American Council on Education fellowship. We want to take a moment to thank Al for coming out of retirement to help us over the past year. Al—could you please stand for recognition?

Sadly, we will soon bid goodbye to the dean of Milner Library. Dane Ward has been named the dean of libraries at Appalachian State University in Boone, North Carolina. He will begin his position at Appalachian State on August 1st. Dane is presenting at a conference at this time and could not be with us, but we wish him the best. Taking over as Interim Dean of Milner will be Dr. Shari Zeck, who is currently the associate dean in the College of Fine Arts. Joining Illinois State in 1992, Dr. Zeck began her administrative career as assistant to the dean in Fine Arts in 1997, where she also served as the first director of Arts Technology before taking her present position in 2009. Dr. Zeck—could you please stand for recognition?

Turning now to budget matters, the ongoing impasse in Springfield still dominates our conversations and throws a wrench into any long-term budget planning. The most recent "lifeline" budgetary measure from the state remains in limbo, threatening all state agencies and institutions. Despite the lack of fulfillment on the state's promises, Illinois State continues to be strong and stable, thanks to our robust enrollment and prudent fiscal management.

As we continue to navigate Springfield in this tumultuous time, a special note of thanks goes to our State Government Affairs Director, Dr. Jonathan Lackland. He has been a key asset to make our voice heard at the Capitol, working with administrators during testimony to the House and Senate, organizing countless visits and calls with legislators, and guiding students through lobby days—which Trustee Powers recently attended.

We are working to make our message heard. In the testimonies to the House and Senate, I reiterated that a budget represents stability and predictability for all institutions in Illinois. I met with Governor Bruce Rauner this week, and Trustees Louderback, Rauschenberger and Powers also joined us in Springfield for a Redbird Caucus, which was hosted by Illinois House Republican Leader Jim Durkin. There we made our case once again for the importance of a budget.

This impasse has had a profound impact not only on our fellow state universities, but potentially for the future of the entire state. Right now, Illinois State is in good shape as a harbor to ride out this fiscal storm, and we hope state leaders soon find a way to end the storm. As I mentioned to the governor, my going down there and visiting with him and other leaders to me felt a bit like the old movie Groundhog Day; you go down, you visit, you get up the next day and the same thing happens all over again, and he agreed with that. I told him that the good news is that that movie had a fairly positive ending...and most importantly, the movie did end. I think we all are ready to move on to the next movie.

The lack of an Illinois budget is now gaining international attention. I just finished an interview with the *Times Higher Education Magazine* in the United Kingdom, and *Voice of America* radio in Washington D.C. The national *Debtwire News* also posed questions about how we are faring amid the budget impasse. I've taken this as an opportunity to tell our story of strength, stability and success to an international audience.

Looking at our enrollments for summer and fall, we are seeing strong numbers with nearly 18,000 applications for fall 2017. And after three years of record enrollment, we expect our fall 2017 freshman class to moderate a bit, but we still expect a total enrollment between 20 and 21,000 students.

Along the lines of success, I am proud to share that Illinois State's Center for Child Welfare and Adoption Studies received grants and donations of \$250,000 to establish a First Star Academy at the University. Illinois State is one of only nine First Star academies in the nation that work to prepare high school-aged foster youth for college. Even more amazing, Illinois State is the *only* public university in the United States to house a First Star Academy. Right now, less than 10 percent of foster youth in the United States earn bachelor's degrees, and we want to help change that. My congratulations to project coordinators Professor Doris Houston and Associate Professor Deneca Avant in the School of Social Work.

In other news, the Campus Climate Task Force just wrapped up a year of hard work. We'll soon be hearing their recommendations for long-term changes at the University in terms of diversity and inclusion. The Implementation Team, comprised of administrators and key personnel, is already addressing the short-term suggestions we received last semester from the Task Force. My office is working with our web designers to create a webpage that will provide access to transparent updates on the suggestions. My thanks to all in the Task Force who have dedicated their time and passion to strengthening Illinois State.

The *Educating Illinois* Task Force continues its mission to capture a strategic plan that will propel the University forward. The Task Force has been meeting with as many Illinois State constituents as possible to gain a full picture of the University's strengths and opportunities. I thank the Steering Committee and the full task force for their ongoing work.

Congratulations are due to Professor of History Amy Wood, who received a prestigious Andrew W. Mellon Fellowship. She will spend six weeks this summer at the Huntington Library in San Marino, California, working on a book examining the nation's evolving attitudes toward criminals and prison reform.

Assistant Professor Phil Mulvey received a nearly \$100,000 grant from the National Institute of Justice to explore the daily lives of veterans who enter the criminal justice system. He is working to find out how day-to-day life experiences can impact anti-social or criminal behavior in veterans.

Associate Professor of Political Science Meghan Leonard will lead a study on the battle between state legislatures and supreme courts, thanks to a nearly \$119,000 grant from National Science Foundation's Division of Law and Social Science. She will be examining court-curbing legislation nationwide, and its impact on judicial review.

Milner Library Special Collections announced that the private papers of John Ringling North now have a home at Illinois State University. North was a nephew of the five brothers who founded Ringling Brothers and Barnum and Bailey Circus, and he helped run the circus for decades. This donation is a tribute to the work of Special Collections, which is the only public university library division in the nation with such a rich and extensive circus collection.

Congratulations are also in order for Lindsey Earl, who has been named Illinois State's first Newman Civic Fellow with Campus Compact. Lindsey is a graduate student in anthropology, and she will work with the national non-profit to advance the public purposes of higher education. Lindsey was nominated for the fellowship by the University's Stevenson Center for Community and Economic Development, where she is currently in her first year as an Applied Community and Economic Development Fellow. She truly epitomizes our University value of civic engagement.

The Stevenson Center is being recognized as an important area resource. A group of Professor Frank Beck's students recent unveiling of a study requested by the local organization Not in Our Town. Presenting to a room packed with community leaders, both graduate and undergraduate students spoke of their semester-long research charting inequality in Bloomington-Normal, and the efforts to combat it. Kudos to Dr. Beck and the team of students for your work that will provide insights for the future of our community.

In other good news, fundraising totals at Illinois State continue to rise. University Advancement's total fundraising productivity for the fiscal year is more than \$17 million with total cash receipts exceeding \$11.8 million. Additionally, the number of gifts given from overall donors are up 9 percent and alumni donors are up 6 percent.

A special acknowledgement to the College of Fine Arts Dean Jean Miller, and the CFA team for the record-setting fundraising year they are enjoying. The \$5.2 million raised to date is the best fundraising year in the college's

history. A sincere thanks to our many loyal Redbird donors and friends for their continued support of Illinois State University.

The transition from the winter to the spring for Illinois State athletics was an exciting one and with the spring competition season wrapping up, the Redbirds are hoping to finish strong once again with a few more championships headed into the summer months.

The men's basketball team's historic season was one to remember for Redbirds fans. A share of the Missouri Valley Conference regular-season championship was achieved by setting program records in total victories (28), regular-season wins (25) and MVC triumphs (17). After finishing second at the State Farm MVC Tournament, ISU earned a No. 1 seed in the National Invitation Tournament (NIT), winning their first contest before bowing out in the second round.

Head coach Kristen Gillespie was introduced as the eighth Illinois State women's head basketball coach in program history. Gillespie comes to Illinois State after leading Lewis University to a 51-12 record over the past two seasons, including a pair of trips to the NCAA Division II Women's Basketball Tournament.

Looking at spring sports, sophomore Trent Wallace claimed medalist honors in the 2017 Missouri Valley Conference Men's Golf Championship for the second-straight year and helped the Redbirds to a second-place team finish. He is the sixth individual in the program's history to win the MVC title and the first MVC golfer to claim back-to-back medalist honors since 2009 and 2010. Wallace automatically qualified for the NCAA Golf Championship and will play at one of six regional sites, May 15-17.

The tennis teams hosted the Missouri Valley Conference Championship in April, with the men's team advancing to the semifinals and two players being named to the 2017 All-Missouri Valley Conference Men's Tennis Team.

Redbird track and field is in possession of several top marks during the outdoor season in the Missouri Valley Conference and will look to bring home individual and team championships, when they travel to Wichita, Kansas, for the MVC Championships, today through Sunday.

The regular season co-champion softball team will host the MVC Softball Championship at Marian Kneer Stadium here on campus. ISU, led by head coach Melinda Fischer who recently won her 1,000th game at Illinois State, sit atop the MVC and figure to be the top seed in the tournament. With 30 wins and a win over a top-25 opponent, the Redbirds are looking to win the MVC Tournament and earn an automatic berth into the NCAA Softball Championship.

With a lot of work left in the spring, the Redbirds will be looking to finish strong, add more individual and team honors, and join the soccer and basketball teams in getting rings as MVC Champions.

Finally, today and tomorrow are the Commencement and Commissioning ceremonies on campus. Graduating students have been honored throughout the week, including at ceremonies such as Umoja, Lavender Graduation, and Nuestros (New-A-Stros) Logros. This year, we welcomed the MAPS ceremony as well, honoring Middle Eastern, Asian, Pacific Islander, and Southeast Asia students. Our diversity makes us stronger as a campus, and we are proud of these celebrations.

This is the University's 158th Commencement, and more than 3,700 students are participating. Aside from the chance to put on some really snazzy robes, these events give all of us the opportunity to watch our students begin the next chapter of their lives and transition from students to alumni. We hope the lessons they learned at Illinois State will serve them well.

I hope everyone can attend at least some of the following ceremonies, and join us in offering our students congratulations.

The ROTC Commissioning ceremony begins today at 1:00 p.m. in the Center for the Performing Arts Theater.

The Mennonite College of Nursing ceremony will be at 4:00 p.m. today in Braden Auditorium, and the College of Arts and Sciences ceremony will be at 7:00 tonight in Redbird Arena.

On Saturday, the College of Education ceremony will be at 8:30 a.m. in Redbird Arena, College of Applied Science and Technology at noon in Redbird Arena, College of Business at 4:00 p.m. in Redbird Arena and the College of Fine Arts at 7:00 p.m. in Braden Auditorium.

That takes care of my initial comments this morning. I would now like to call the spokesperson of the Campus Communications Committee, Amanda Smith, to the podium for a report.

Smith: Good morning. The Campus Communication Committee would like to first thank Dr. William Hunter and his associates from the Center for Mathematics, Science, and Technology for their presentation at this morning's coffee hour. We also extend a warm welcome to our newest trustees, Julie Anette Jones, John Rauschenberger, and Sharon Rossmark.

For the past year, Student Trustee Ryan Powers and Student Body President Kyle Walsh have represented the student body at Illinois State admirably. We thank them for their service as we now welcome the newly elected Student Trustee Zach Schaab and Student Body President Beau Grzanich.

Paramount in our minds is our desire to honor the retirements of Vice President Greg Alt, Chief of Staff Jay Groves, and Milner Library Dean Dane Ward; we wish Greg and Jay a relaxing future and Dane a prosperous tenure as a Distinguished Professor for Library and Information Studies at his new institution. Together they have given 77 years of distinguished service to Illinois State University. The committee welcomes our new Vice President of Finance and Planning Daniel Stephens and congratulates Shari Zeck on her interim position as Dean of Milner Library. Finally, we would like to thank Acting Dean of the College of Education Al Azinger for his service while Dean Perry Schoon participated in American Council on Education fellowship.

It is worth reiterating the significant achievement of Professor Amy Wood of the Department of History in receiving the prestigious Andrew W. Mellon fellowship. We would also like to congratulate the Center for Child Welfare and Adoption Studies, Associate Professor Meghan Leonard of the Department of Politics and Government, and Assistant Professor Phil Mulvey of the Department of Criminal Justice for receiving grants and donations for their work.

Unfortunately, we find ourselves ending a second fiscal year without a state budget and with little hope of exiting the stalemate. Included in the turmoil of our state finances is the impending health insurance transformation. The committee would like to renew our plea to the Board to alert our state leaders and representatives to the highly detrimental impact on our employees should the cost of benefits significantly increase in a single year.

While May usually brings news that we need to increase tuition and fees to meet the lack of funding from the state, we are thankful the Board is contemplating not increasing the tuition and fees for the upcoming fiscal year, allowing our incoming and current students to receive their education without the added pressure of increased financial obligations.

It is important that Illinois State University remain strong and stable in these uncertain times, which is why the committee is ever grateful for the solid leadership by Dr. Larry Dietz. He has been a reliable figure while having to fill all four vice presidential positions at the University, as well as overseeing the turnover in six of our seven dean positions. Those outside the institution recognize the University's stability, with our credit rating remaining at an A while six other institutions in the state were further downgraded. They recognized that our student enrollment has remained strong while others have seen drastic declines. Even more incredibly, Dr. Dietz has been leading the charge of all the public four-year universities in discussions with state leadership regarding the terrible budget situation. We thank him and the Educating Illinois Task Force he appointed for continuing the active strategic planning that has raised this institution's profile and kept us on course during the storm. Lastly, we would like to recognize his continued dedication to diversity at Illinois State through the formation of the Campus Climate Taskforce. The cross-campus collaboration by the taskforce has resulted in not only a realistic assessment of the campus climate, but increased promotion of current diversity initiatives and true, long-awaited procedures for

concrete implementation of future initiatives to help our students, faculty, and staff, an implementation plan that previous diversity initiatives lacked.

The continued focus on diversity at Illinois State has resulted in meaningful recognition ceremonies prior to commencement. The newest ceremony this year is for MAPS, Middle Eastern, Asian, Pacific Islander, and Southeast Asian students. It joins the annual pre-commencement celebrations of the Lavender Graduation, Nuestros Logros, and Umoja. All these students will officially walk across the stage this weekend at their respective college commencement ceremonies. We wish the best of luck to them and all our spring graduates.

As the University transitions into the summer months we look forward to all the upcoming activities on campus, including the annual orientation program for incoming students, Preview. It will be great to see the new class of freshmen and their families on campus, preparing for an exciting fall semester at Illinois State.

Lastly, we hope every Redbird has a fun, safe summer.

Dietz: Thank you, Amanda. This will be Amanda's last report to the board as her term with the Civil Service Council is up. Thank you for your service, Amanda.

Now I would ask our State Government Relations Director Dr. Jonathan Lackland, to the podium to provide a legislative update.

Lackland: Thank you President Dietz and trustees. With a bit over three weeks left in the regular legislative session and roughly about 10,000 bills that have been introduced so far, I would like to give you just a quick preview of those bills that actually impacting Illinois State University. I would like to start with the budget. We actually have had in the House HB109 which is a lifeline budget that was spearheaded by Speaker Madigan. Under that measure ISU will receive roughly about a little over \$9.5 million over the \$38.2 million we received in the June stopgap budget. That would bring our total FY17 appropriation to \$47,829,300. That measure has passed the House 65-45-1 and the measure is currently in the Senate Assignments Committee.

Another bill that we've heard a lot of discussion in the media about is SB2182. That measure has been introduced by Sen. Bill Brady, and under that measure it offers funding for FY17 and funding for FY18. As it shows at this point, it would appropriate roughly \$26.7 million to ISU for the remainder of FY17 which would actually bring ISU's FY17 appropriation to a little over \$65 million. I will tell you that this bill has actually been discussed on both sides; we don't know where the bill is going to go but it does at least at this point appear to be the basis that both sides are discussing some budget for the state and higher education specifically.

I'd like to draw your attention to two other bills that are really impacting ISU and other institutions in the state. The first bill is HB3142. This is a measure that has been introduced in the House by Rep. Barb Wheeler and is being introduced by Sen. Pat McGuire in the Senate. Basically this measure would eliminate our ability as an institution to provide criminal background checks during the admissions process. I will tell you that this bill has caused quite a bit of consternation across the higher education spectrum in Illinois and it only impacts public universities. What we have done is we have engaged in ample negotiations with the proponents of the bill as well as the sponsors. One of the things that we have asked for is a carve out specifically for violent criminal offenses, sexual assault, etc. Those suggestions have been rejected. Another thing we have asked for is legal liability immunity for public universities specifically; that also has been rejected. I will tell you that the bill has been in the Senate Criminal Law Committee and we have received support from the Criminal Law Committee chairperson and we have also been told that at this point there are not enough votes for the bill to actually make it out of committee, so it has been postponed in committee and we are waiting to see if indeed they will offer some sort of an amendment but we definitely are keeping our eyes on that bill.

The last bill I want to bring to your attention is SB888, yet another bill that has totally caused tremendous consternation to public universities. What this would do would be to allow public community colleges in the state of Illinois to confer BSN degrees. The bill is in committee this week and there has been an amendment on the bill that would change the number of community colleges in the state that can actually confer the degree from 20 to 10. We have engaged in negotiations as well on the bill and have reached an impasse. The bill will be heard nonetheless, but

on that bill we are hearing that the votes are not necessarily there for that bill but we are still keeping up our advocacy nonetheless.

That concludes my report and I welcome any questions.

Dietz: Thank you, Jon.

There are several resolutions for the Board's consideration this morning, and Trustee Donahue, with your permission, I will move on to those items.

## Resolution 2017.05/09: FY2018 Student Tuition, Fees, Room and Board

Illinois State is sensitive to the investment students and their families make for a college education. We have done everything in our power to continue a tradition of excellence that propels our graduates into the workforce with low debt and an education that sees them through a lifetime. Indeed, this commencement, as with the previous commencement, approximately a third of those who walk across the stage will graduate with no debt at all.

Making it through an unimaginable second fiscal year without a state budget, Illinois State still managed to hit our marks. We have left 120 staff positions vacant through attrition, and did not resort to furloughs or layoffs. We have maintained a 19-1 student-to-faculty ratio, saw record enrollment, and continue to be ranked and recognized nationally as a top institution of higher learning.

If nothing else happens in Springfield for the remainder of FY'2017, Illinois State will have lost more than \$80 million over two fiscal years. Still, we continue to keep our teachers in the classroom and support staff members in their offices. We also continue to support students receiving the Monetary Award Program or MAP grants.

As we work to attract talented and motivated students to Illinois State—we want to help restore some of the faith that has been lost in the state of Illinois due to political gridlock. We believe the best way to restore that faith is by holding tuition, fee, room and board rates level for this coming academic year. I can't promise this is a recommendation I can hold to long-term, but for this year, I believe our recommendations are the right fit for students, their families and for the state.

Looking at tuition and fees, for new, in-state undergraduate students, we are recommending \$ 370.25 per semester credit-hour for the 2017-2018 academic year. For new out-of-state undergraduate students, we are recommending \$740.50 per semester credit-hour for the 2017-2018 academic year. This represents a zero percent increase over 2016-2017 rates.

For mandatory fees, the University requests authority to charge mandatory fees to all new students, including new and continuing graduate students, of \$81.84 per semester credit hour. This represents a zero percent increase over 2016-2017 rates.

The University also requests authority to charge the off-campus outreach fee assessed for courses offered off-campus to \$81.84. This represents a zero percent increase over 2016-2017 rates.

Turning now to room and board rates for new students, the total cost depends on the package selected by the student, but examples are included in your materials. We are recommending no increase for room and board. The only exception will be 2 percent increase for new students coming into Cardinal Court. I'll remind the board that Cardinal Court is a public/private partnership, and the increase is on the private side. Illinois State will hold our portion at last year's rate.

Your approval of a zero percent increase will place Illinois State as one of the most affordable public universities in the state. We will be seventh in the state when it comes to combined cost of tuition, fees, room and board. We are able to offer this with no loss of programs and without compromising our low student-to-faculty ratio.

I ask your approval for this resolution.

Donahue: Is there a motion to approve? Trustee Powers so moved and was seconded by Trustee Rossmark. Any questions or comments?

Churney: I think as a board we have really taken this seriously. I've sat here for four years now and we've started the process and I want to commend Larry and all of the university. We have special meetings when we start talking about the budget and the finances and they have always come prepared and we've really tried to drill down and make sure that we are looking out for the student and the university, so we've been working on this for the past seven or eight months with everyone's help so this is something we take to heart and I just wanted to pass that along. There's a lot of work behind the scenes by a lot of people within the administration as well as the board. Thank you.

Donahue: Just for clarity, President Dietz, tuition and fees if we pass this are going to remain flat compared to last year, is that correct?

Dietz: That is correct.

Donahue: As well as fees and room and board.

Dietz: That is correct.

Donahue: The reason I say that is often from a PR standpoint you will hear other places that we haven't raised tuition but you will see spikes in other ways to generate revenue be it fees or room and board. That is not the case here; we are holding all those at zero, is that correct?

Dietz: The only exception would be the Cardinal Court apartment complex but that is really a rent situation on the private side. Everything within our control is zero percent.

Donahue: My only comment is to echo Trustee Churney and I want to thank the staff and President Dietz. Springfield isn't doing its job doesn't mean we aren't doing our job. As Trustee Churney said this board has taken affordability very seriously for our students. I'm going to be voting for this and I'm very grateful for the staff's hard work with that.

Louderback: If we get no MAP funding, how does that affect us down the road for one year?

Dietz: I would say that the probability of us getting no MAP funding is remote. It's certainly a possibility but the legislature has been good about passing funding for the MAP program. If we wouldn't get that we would have to go back to reserves and planning processes but we think that for this year regardless of what the state does we think we can weather the storm with this zero percent.

Motion made, seconded, and vote recorded as all members voting aye.

## Resolution 2017.05/10: Authorization to Spend FY2018 Operating Funds

Dietz: This is an annual spending authorization that allows the University to continue to honor its financial obligations beginning July 1st and until the Board takes further action on the FY2018 Operating Budget.

I'd like to point out that the University remains fiscally prudent while trying to guess when the state impasse will come to an end, so any type of budget projection is very difficult to do.

In anticipation of reduced appropriations from the state, the University implemented spending reductions of \$11 million throughout FY2016 and FY2017. The FY2018 tables in your packet still reflect that reduction, and our spending authority remains flat to FY2017.

I ask your approval for this resolution.

Donahue: Is there a motion to approve? Trustee Louderback so moved and was seconded by Trustee Churney. Any questions or comments?

Motion made, seconded, and vote recorded as all members voting aye.

## Resolution 2017.05/11: Watterson Commons Dining Center Expansion Revised Budget

Dietz: Plans to find appropriate space to replace the inadequate and antiquated food production facilities in the John Green Building and former Feeney Dining Center at South Campus have been years in the making. The plans will provide for new and renovated spaces to prepare fruits, vegetables, meats, chesses, and other food items in a temperature-controlled environment to maintain optimal food quality and food safety. A new cook/chill system will centralize production of soups, sauces, pasta and other food for distribution to campus dining centers and retail food venues. A new full-service bakery will allow for more efficient operations and increase the variety of baked goods in campus dining venues. In sum, the project will enable us to keep food service costs low while improving food quality and food safety. The complexity of the project necessitates us asking the Board for an increase of \$2.5 million to the budget.

I'd like to remind everyone that even with the additional costs, the Watterson Commons Dining Center project is still coming in significantly less than the original proposal of \$15 million that involved bringing the John Green Building up to code. I would also like to add that there is no state taxpayer money being spent. Funds will come from what we already have in hand from Event Management, Dining and Hospitality reserves.

I ask your approval for this resolution.

Donahue: Is there a motion to approve? Trustee Dobski so moved and was seconded by Trustee Rauschenberger. Are there any questions or comments?

Churney: I was thinking through this when I read this the other night. What has changed in scope in the last two years? Was it the miss of our consultant or engineering to be \$2.5 million over? And will we be back here again in another year asking for another \$2.5 million and the next thing we know we are over that \$15 million.

Dietz: No, we don't anticipate having to come back again. I do think that the complexity of the project was underestimated to a degree. The other thing that impacted this was that after companies went through the procurement code and decided to bid that there was only one company that decided to bid on the project. So, we are kind of stuck. We need the facility upgraded and we have one company that's willing to do the work and I don't anticipate us coming back another time.

Churney: The consultant or engineer that did the initial cost projection, have we worked with that firm before or is this someone new to the university?

Dietz: We've worked with them before but I think the complexity of this project is what really hung us up. The last time we talked about this we probably overemphasized the bakery function; a lot of the money is going to the temperature-controlled space and I think part of that was some of the under-estimating.

Donahue: On your last statement about one bid and one firm, is that a result of onerous state procurement rules? Why would only one contractor want to take on a \$15 million project?

Dietz: Thank you for that softball; we did not rehearse this. The procurement laws are phenomenally onerous in this state. We have been trying to not only work to get a budget but work to get procurement reform. We've not been successful with that either but we hope that that will come at some point and time because I think we all feel like competition is good, and when you don't have good competition because companies don't want to take the time to

go through the procurement code to bid on a project it has a negative effect on how much the project will cost, particularly when you only have one bidder. We need the facility, we've needed it for a while, and we don't believe we will need to come back to this board for another round on the cost.

Donahue: This is not coming out of our general revenue fund, this is a fund set up specifically for these type of procurements...have I said that correctly?

Dietz: That's correct, no state money in this at all.

Louderback: Where are they going to be doing all this while they are remodeling? Or is it going to be an addition somewhere?

Dietz: We are going to continue to use the facility where we are but it will be an additional facility that will be expanded over into the parking lot between Alamo II and the Watterson dining area, and it will be multi level. LJ, do you want to jump in on this? I may have misspoken about the location.

Johnson: Most of the work will be taking place during the summer months so thus the importance of getting this approved now. The operations will continue in their current spaces until we start those other operations and the space that we are going to create is actually going to be within Watterson; we are going up and not into the parking lot.

Louderback: Is Watterson open in the summer?

Smitley: Actually the addition is to the other side of the Alamo parking lot so that is to the east of the current facility where a line of grass is right now near the current loading dock.

Donahue: What is the disruption going to be to students and the campus itself during this process?

Smitley: Actually very little. If you think about as you are walking from campus to Uptown Normal it is the area that's the closest to Uptown Normal so there will be some traffic issues that we will work with but as the vice president said much of this work will be done during the summer where there is less traffic.

Motion made, seconded, and vote recorded as all members voting aye.

#### Resolution 2017.05/12: Connect Transit Agreement

Dietz: This resolution represents our continuing relationship with Connect Transit to provide campus and community transit services to students, faculty and staff members. By presenting their ISU Redbird card, students, faculty and staff can ride on any Connect Transit route free of charge.

Total ridership is expected to exceed 628,000 by the end of FY2017 and ridership is expected to show an increase for next year. We would like to ask the Board to approve a two-year contract with Connect Transit, with a cost not to exceed \$535,000 in FY2018 and \$545,000 in FY2019. This is first time we have been able to secure a two-year contract, so my thanks to those in the Division of Finance and Planning for their work on this. The source of funding will come from student fees and parking revenues.

I ask your approval for this resolution.

Donahue: Is there a motion and second? Trustee Jones so moved and was seconded by Trustee Louderback. Is there any discussion?

Dobski: Is there any state money involved that we are dependent on?

Dietz: I would call on Deb Smitley to respond.

Board of Trustees Illinois State University – Minutes

Smitley: There are no state monies from the university. Connect Transit does receive state funds through the Downstate Operating Assistance Program, but those are separate; no state funds from the university.

Donahue: My question is really for Ryan. These ridership figures seem impressive and this is a good thing, but can you give us a perspective if students appreciate this, is it a good thing?

Powers: Students in their freshman and sophomore year utilize the bus a lot, especially if you live in Tri-Towers or Cardinal Court. I know when I lived in Cardinal Court I used the bus system every day, especially in the winter months. So, this is a great source to give to the students. I also know the students enjoy the free rides to the downtown Bloomington bars on the weekends.

Donahue: Any other comments or discussion?

Motion made, seconded, and vote recorded as all members voting aye.

### Resolution 2017.05/13: Elevator Maintenance Contract

Dietz: Illinois State University owns and operates 102 elevators and vertical lift systems in campus facilities. The University contracts with an outside company to do the routine preventive maintenance of each of the elevator systems. The current seven-year contract with Schindler Elevator Company expires June 30, 2017.

The University seeks authority to enter into a five-year contract with Otis Elevator Company for a total cost not to exceed \$2.8 million.

I ask your approval for this resolution.

Donahue: Is there a motion? Trustee Louderback so moved and was seconded by Trustee Powers. Are there any questions or comments?

Louderback: And we switched because?

Dietz: Dan Stephens, can you come forward?

Stephens: Thank you for that question. This went through an RFP process. The last firm that was engaged was Schindler that had won the RFP between five and seven years ago and we reached the opportunity again to revisit the bidding and the RFP process to ensure we had the most efficient cost. So this is for \$2.5 million for the first five years and then we've also got an opportunity to extend for the next five years, very similar to the way we did with Schindler.

Louderback: Are they going to be able to take care of Watterson every time? There's always one down.

Stephens: We assume so, yes.

Churney: What was the prior contract cost?

Stephens: If you don't mind I'll ask Deb to come back up. We had used them for five years and extended it to seven.

Smitley: The annual cost in the current year for Schindler was \$443,500.

Churney: And was the contract escalating every year? Or was that a fixed cost for seven years?

Smitley: That one was not fixed. It was under what this current amount is. One of the benefits of this next contract is that those rates are locked for five years.

Churney: So the contract for these five years is less than the cost for the prior five years if I understand what you are saying?

Smitley: The amount that's locked will be true for five but we are paying more between fiscal year 17 and fiscal year 18. We will be paying more.

Donahue: I got lost there. So the overall contract over the five years is less but in year one it's more? So it ramps up, then down?

Smitley: I apologize, could you ask the question again?

Donahue: I'm a little confused, is this overall contract is less than our previous but in our first year it ramps up and in the last four it ramps down? Or did I misunderstand that?

Smitley: In the previous contract there were annual increases so our current amount that we paid for this year – the approximately \$443,000 – would have been an annual increase over time. The amount we will be paying in fiscal year 18 with this new contract will be \$559,000 per year, but that amount will be locked for five years.

Donahue: As I read it this is for preventative maintenance. What happens if we have an emergency? Do we have a separate contract for that or is this part of that?

Smitley: No, we're actually able to use through this contract Otis as well. Another benefit is the hours are identified in the contract so we have someone readily on contract if there's an emergency repair needed.

Donahue: Any other questions or concerns?

Motion made, seconded, and vote recorded as all members voting aye.

## Resolution 2017.05/14: Approval of Starbucks Corporation Licensing Agreement

Dietz: Illinois State works continuously to ensure we have a campus that is attractive to potential students, and meets the expectations and demands of our current Redbirds. One of those expectations is for coffee. We have long wanted to get a Starbucks into the Bone Student Center, and finally, all the stars seem to align.

The Starbucks at the Student Fitness Center has been well received by students, and has actually increased the demand for a franchise in the Bone. The Starbucks will be part of the planned Welcome Center on the first floor of the updated Student Center, with direct access to a courtyard below Milner Plaza.

We are asking the Board to approve the 10-year licensing agreement at a cost not to exceed \$5.6 million.

I ask your approval for this resolution.

Donahue: Is there a motion? Trustee Powers so moved and was seconded by Trustee Churney. Are there any questions or comments?

Powers: With the contract price of \$5.6 million is that additional or is that going to be the total ten-year contract price?

Johnson: The estimated cost of the original license agreement is \$5.6 million, the board is being asked to approve a license agreement in May of \$2.64 million so the \$5.6 million...I want to make sure I don't get this wrong so I'm going to ask for my interim director for event management, Bill Legett, to come up.

Legett: So Ryan, that is an additional \$5.6 million to the original, it is an amendment to the current licensing agreement. This Starbucks will be open seven days a week and it's open during all academic breaks, basically when the Bone Student Center is open, Starbucks will be open as well. That is different than the one at the Student Fitness Center which is open Monday through Friday and not open during academic breaks. So there is the reason for the increase.

Powers: Currently there is an Einstein's Coffee shop in Milner Library. What is the plan there? Will there be a Starbucks? Will there be something else? What is the plan for that?

Legett: The Einstein's at the current location is actually moving this summer up to the second floor. For Starbucks right now the tentative date would be January of 2019 but that could change. So Einstein's current agreement goes through 2019 but at that time Einstein's would not be in the Bone Student Center.

Powers: And what about the location in Milner Library?

Legett: It won't continue to be an Einstein's because that's part of the agreement with Einstein's but we have every intention of keeping that as a coffee shop so the students studying at Milner will have that option as well.

Dobski: Having recently been involved with a franchisor, I'm questioning ten years for \$5.6 million - \$560,000 a year – is that just for the rights for the name Starbucks or is that with the royalties on an annual basis?

Legett: The difference is between our other franchises is everything we purchase – so this will be for operating and reserves – so there is the part for reserves for the construction part of the store. The majority of this is out of operating so basically everything from a food distributor that comes in comes through Starbucks so over the life of that contract that would be all the food, coffee, and the royalties and marketing goes through that as well so that's why this looks different. Dairy is the only item we purchase for Starbucks that is not purchased through Starbucks.

Dobski: So in other words it's a budget/estimate of what they are going to do in sales every year, an average of what they are going to spend on providing the materials to produce the product?

Legett: That is correct, it's over that time period.

Dobski: So it's no labor or anything like that? No overhead or utilities or anything like that?

Legett: No. It's the direct purchase.

Donahue: My question is we are going to pay over ten years \$5.6 million but we do estimate is going to be the net revenue or net profit because – nothing against Starbucks or any franchise – but why are we paying them? They should be paying us if we are not going to be making money on this.

Legett: Our projections on an annual basis are anywhere between \$1.2 million and \$1.5 million over the timeframe so our expenditures is an estimate based on what we have determined our sales could be and what our expenses would be, our food costs and so forth.

Donahue: So we are estimating that we make \$1.2 million but pay them \$500,000 so roughly a \$700,000 net gain to the university? Am I in the ball park?

Legett: I think you are definitely in the ball park. As I said there are some upfront costs to construct the store as well but after that it will all be operational.

Donahue: In the end we are confident that we are going to make money, that we are not just giving money to have the Starbucks name.

Legett: All of the operation expenses are based on the product that we purchase and that's based off of sales as well so it will fluctuate based on that but we hope that this is something the students, we did a survey in 2015 and they chose Starbucks as their preferred coffee brand and we are excited to bring it and we think the students – as long as they like coffee here at the Bone Student Center – we think they will drink and enjoy this.

Dietz: I might mention also that we had some of these discussions internally and my memory was that while the first year you are never really certain because you have more upfront costs in the first year you anticipate making a profit in the first year but certainly in the second year begin to speed up.

Dobski: Just to comment about the survey you've taken and the students' preference, our former franchisor eight or nine years ago got into the McCafe business and thought they would impact the Starbucks brand but to no avail. There was no impact and I think the Starbucks label, even though it's \$3.50 a cup of coffee or whatever it is, still generates that traffic and what the students are looking for. It's like a cult I think...my former company offered a \$1.00 for any sized drink and yet I see Starbucks all over. I think it is a good decision to bring it in and attract people. And I'm glad I'm out of that business!

Motion made, seconded, and vote recorded as all members voting aye.

# Resolution 2017.05/15: Approval for StarRez Software Upgrades and Expansion

Dietz: The University requires software for our student room and meal plan selection processes. We have been working with StarRez as a vendor since 2015 with success.

As part of the University LeapForward Project, we are working to integrate several systems for Housing and Dining. This requires an upgrade to our current StarRez software to a Portal upgrade that will enable integrated student billing, communication, and record retention.

We are asking to expand upon our current five-year agreement with StarRez, which runs until June 30, 2019. The expanded agreement will include the upgrades with the total cost not to exceed \$650,000 over the original five-year term.

I ask your approval for this resolution.

Donahue: Is there a motion? Trustee Rossmark so moved and was seconded by Trustee Churney. Are there any questions or comments?

Motion made, seconded, and vote recorded as all members voting aye.

Dietz: I would now like to turn the meeting back to Trustee Donahue, who will oversee the last two resolutions.

## Resolution 2017.05/16: Contract Extension

Donahue: As you know, Dr. Dietz was appointed President on March 22, 2014. His current contract expires on June 30 of this year. With this resolution the board will approve an extension of his current contract through July 31 to give the board the time to finalize his new contract in time for approval at our July meeting.

In addition to extending the contract for one month, this resolution also provides Dr. Dietz with the same two percent raise that was given earlier this year to the rest of the university employees. Dr. Dietz has successfully led the University through an unprecedented time in the state's history. He has kept Illinois State University strong and stable through high enrollments and prudent fiscal management and has accomplished this without compromising the excellent education Illinois State provides its students. With that I would ask for a motion and a second to this resolution.

Trustee Louderback so moved and was seconded by Trustee Jones. Any comments, questions, or discussion?

Dobski: In the three years that President Dietz has been in this position and looking at the other universities in Illinois it has been stated that he has gone above and beyond with his leadership and again, with his staff and dealing with the state of Illinois with the money situation, needless to say he is a jewel we have in our midst and we need to do whatever we need to show our appreciation. I think his entrenchment into the campus is well known and we would be remiss if we didn't show our appreciation and finalize this contract and get him to continue on here as it's important that we hold onto his leadership and skills.

Motion made, seconded, and vote recorded as all members voting aye.

## Resolution 2017.05/17: Recognition of Student Trustee Ryan Powers

Donahue: Trustee Powers, before I ask for approval of this resolution, I just want to say that on behalf of the entire Board, it has been a pleasure to work with you over this year. You have earned the respect and admiration of your student peers, your Board colleagues and the entire University community.

I know the people you served with have appreciated your input and advice, and I know that the University has benefited from your participation in all aspects of University governance. The service of the student trustee is not always exciting—but it is always important—and I want you to know how much we appreciate the excellent work you have done on behalf of the University.

Ryan, if you will please come forward, I will present you with a token of our appreciation as I read <u>Resolution</u> <u>2017.05/17</u>. And as Ryan is coming forward I'd also like to recognize Ryan's mom and dad and I believe his brother is here too. Can you stand up and say hello?

Whereas, Ryan Powers was selected by his constituents at Illinois State University to represent their interests as a member of the Board of Trustees of Illinois State University, and

Whereas, Ryan Powers ably discharged that responsibility, while at the same time keeping in mind the interests of all of the people of the State:

Therefore, be it resolved that the Board of Trustees of Illinois State University expresses its deep appreciation to Ryan Powers for his service on the Board and for his success in all future endeavors.

At this time I'd ask for a motion and second to approve the resolution. Trustee Louderback so moved and was seconded by Trustee Churney.

Motion made, seconded, and vote recorded as all members voting aye.

Ryan—do you have any final comments?

Powers: It's been an absolute pleasure to serve on the board this past year. It's been a humbling experience and I'm appreciative of the students that elected me to serve in this role. Also, I've been in student government for the past three years so I appreciate the students continuing having faith in me and my leadership; I hope I've served them all well. When I first came to this university I was not outgoing and I was not the best public speaker but through these roles I became more outgoing and a better public speaker. And so I'm not just graduating with a degree, but I'm also graduating as a better person. Thank you and I look forward to coming back and serving in a different role in the future. Thank you.

Donahue: Thank you, Ryan.

I would now entertain a motion to move into Executive Session for the purpose of considering the appointment, employment, compensation, discipline, performance, or dismissal of specific employees pursuant to 5ILCS, Section 120/2 (c)(1); collective negotiating matters between the University and its employees, 5ILCS, Section

120/2 (c)(2); litigation which has been filed and is pending before a court or administrative tribunal, as allowed in 5ILCS, Section 120/2 (c)(11); and the purchase or lease of real property as allowed in 5ILCS, Section 120/2 (c)(5).

Trustee Churney so moved and was seconded by Trustee Rossmark. Any comments, questions, or discussion?

Motion made, seconded, and vote recorded as all members voting aye.

We will now move into Executive Session. At the close of Executive Session, the Board will reconvene in public session only to adjourn. No action will be taken during this session. Thank you all for coming today, and for all the mothers in the room, I hope you have a very happy Mother's Day. For those of you who still have a mother, please be sure to reach out and tell mom hello and if you have someone who is a surrogate mother tell them hello because mothers are very important.

#### RETURN TO PUBLIC SESSION

Upon the return to public session, Chairperson Donahue announced that the business for today's meeting had concluded and that he would entertain a motion and second for adjournment. Trustee Churney so moved and was seconded by Trustee Rossmark. The motion was made, seconded, and all members present voted aye.